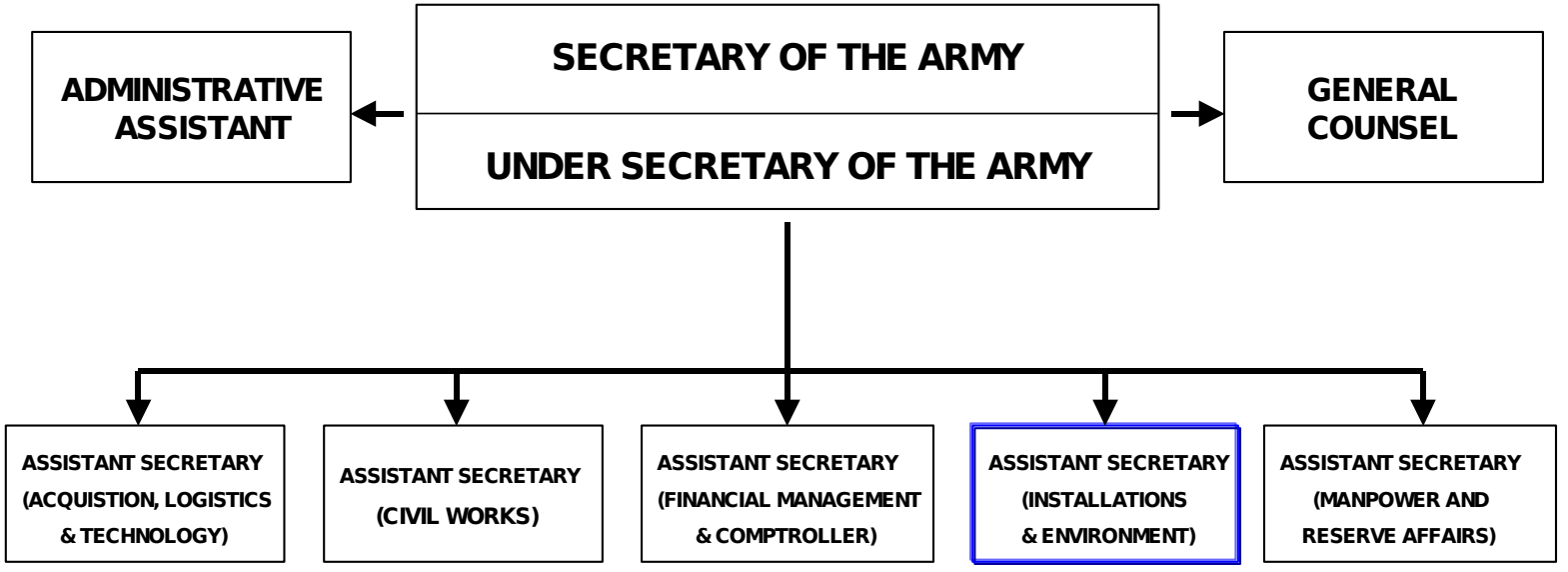


ARMY DAY
PHMA PROFESSIONAL DEVELOPMENT SEMINAR

January 27, 2005

Joseph W. Whitaker
Deputy Assistant Secretary of the Army
(Installations and Housing)
OASA(I&E)

Organization Chart – Army Secretariat



OUR UNIVERSE

Land Acreage
- United States – 15,194,582
- Europe – 162,257
- Asia – 51,329
- Other Overseas – 15,192

Roads
57,700 miles

Paved Area
445 Million SY

Railroads
2,801 miles

Family Housing Units
125,091

Barracks Requirements
136,000 soldiers

Plant Replacement Value
$241B

Active Army Bases:
- United States - 99
- Europe - 30
- Asia - 52
- Army Reserve Ctrs - 829
- ARNG Readiness Ctrs - 3089

Army End-Strength
Active - 496,210
USAR - 205,000
ARNG - 350,000
Civilians- 223,000

Army Demographics
52% married
10.4% dual military
7.7% single parents
727,462 family members

Airfields
- 134 Fixed Wing
- 619 Heliports

Buildings
(million square feet)
- United States - 77
- Europe - 153
- Asia – 47
- Other - 7

Utilities
Electric, gas, water and sewer
- 47,744 miles

Environmental Clean-up
(Installation Restoration Program & Military Munitions Response Program)
- Active Sites – 1,807
- BRAC Sites - 223
- Formerly Used Defense [illegible]

FY 04 Installation Management Resources = $12.4B per year

Army Installation Status Report 2004

Facility Class	Ops & Trng	Maint & Prod	RDT&E	Supply	Medical	Administrative	Housing & Community	Utilities and Ground Imprv	Mobility
Ratings (Quality / Quantity)	3 3	3 2	3 1	3 2	2 1	2 2	3 2	2 2	3 2
Improvement Cost To C1 ($M)	7,381 10,209	1,675 2,796	638 131	2,181 2,594	948 668	1,639 1,563	10,472 16,197	2,854 4,770	3,560 4,906
Category / SubCategory / FCG Ratings	3 4 Trng Ranges	3 2 Maint Facs	3 1 R & D Bldg	2 4 Oper Fuel Fac	2 1 Med Cntrs/ Hosp	2 1 EOC / SCIF Fac	3 1 Family Hsg	2 1 Heat A/C	3 2 Road & Trail
	3 3 Trng / Inst	2 1 Prod Facs	2 1 Other R + D Fac	3 2 Bulk Fuel Fac	3 2 Med Supt Fac	3 4 Co Hq Trans	3 1 EUPH	3 2 Elec / Gas	2 2 Railroads
	3 3 Admin (Ops)			2 1 Ammo Storage	3 2 Veterinary Fac	3 4 Bn Hq Trans	3 4 Other UPH	2 2 Water	3 2 Airfield Facs
	2 2 Info Mgmt			3 3 Gen Supl & Stor Fac	2 4 Dental Fac	3 1 Bde Hq Trans	4 2 Trainee UPH	3 1 Sewer	3 4 Airfield Pvmt
					2 2 Disp & Clinics	2 2 Admin Fac	3 3 Dining Fac	3 4 Non Org Parking	2 1 Port
						3 1 Undergrnd Admin Fac	3 3 Post Exch		
							2 3 Commissary		
							1 3 CDC		
							2 2 Dep Schools		
							3 3 Community Spt		

Data Source: ISR Infrastructure, Aug 04

C-Rating

Cdr Overwrite: Overall (Qual | Qty)

1 — Qual - Percent of Quality Points >= 90%; Qty - Meets 95% of requirement or greater

2 — Qual - Percent of Quality Points >= 75% and < 90%; Qty - Meets 80% to 95% of requirement

3 — Qual - Percent of Quality Points >= 60% and < 75%; Qty - Meets 60% to 80% of requirement

4 — Qual - Percent of Quality Points < 60%; Qty - Below 60% of requirement

No rating


CONGRESSIONAL

Congressional Committees
MILCON
Appropriations

House Committee on Appropriations

Subcommittee on Military Construction

Chair - Knollenberg (R-MI)

Ranking - Edwards (D-TX)

Farr (D-CA)
Boyd (D-FL)
Bishop (D-GA)
Dicks (D-WA)

Walsh (R-NY)
~~Aderholt (R-AL)~~
Granger (R-TX)
Goode (R-VA)
Vitter (R-LA) – going to Senate
Kingston (R-GA)
Crenshaw (R-FL)



Congressional Committees

Military Appropriations

Senate - Committee on Appropriations

Subcommittees on Military Construction

Chair – Hutchison (R-TX)	Ranking – Feinstein (D-CA)
Burns (R-MT)	Inouye (D-HI)
Craig (R-ID)	Johnson (D-SD)
DeWine (R-OH)	Landrieu (D-LA)
Brownback (R-KS)	

Congressional Committees

MILCON Authorization

House - Committee on Armed Services
Subcommittee on Readiness



Chair – Hefley (R-CO)
McKeon – (R-CA)
Hostettler – (R-IN)
Jones – (R-NC)
Ryun – (R-KS)
Hayes – (R-NC)
Wilson – (R-NM)
Calvert – (R-CA)
Forbes – (R-VA)
Miller – (R-FL)
Cole – (R-OK)
Bishop – (R-UT)
Miller – (R-MI)

Rogers – (R-AL)
Franks – (R-AZ)
McHugh – (R-NY)

Ranking – Ortiz - (D-TX)
Evans - (D-IL)
Taylor - (D-MS)
Abercrombie - (D-HI)
Reyes – (D-TX)
Snyder – (D-AR)
~~Rodriguez – (D-~~TX)- defeated
Brady – (D-PA)
~~Hill – (D-~~IN) - defeated
Larson - (D-CT)
Davis – (D-CA)
Larsen – (D-WA)
Marshall – (D-GA)

Bordallo - Guam

Congressional Committees

MILCON

Authorization

Senate – Committee on Armed Services

Subcommittee on Readiness & Management Support

Chair – Ensign (R-NV)
McCain (R-AZ)
Inhofe (R-OK)
Roberts (R-KS)
Allard (R-CO)
Sessions (R-AL)
Talent (R-MO)
Chambliss (R-GA)
Cornyn (R-TX)

Ranking – Akaka (D-HI)
Byrd (D-WV)
Nelson (D-FL)
Nelson (D-NE)
Dayton (D-MN)
Bayh (D-IN)
Clinton (D-NY)
Pryor (D-AR)



Your Role in Getting The Army Message to Congress

Member/Staff Visits

- Find opportunities to recognize members
- Committee staff normally treated as two-star rank
- Briefing charts – make accurate and keep with Army policy
- Get acronyms out of briefings
- Get a bio on the Member or Staffer
- Make time for Members and Staff to meet with soldiers
- Know the Army FYDP
- Use time efficiently. Don't sit in a briefing room. Get out to see projects/people
- Staffers frequently ask Senior Army Leaders to confirm information they hear locally

Congressional Inserts

- Project Is Consistent With Base Closure Laws
- Project Is In The Future Years Defense Program
- Project Is Necessary For National Security
- Contract For Construction Can Be Awarded In that Fiscal Year


RESOURCES

Army Installation Funding

MILCON

- MCA
- MCAR
- MCNG
- AFHO
- AFHC
- HAP
- BRAC

SUSTAINMENT

- Surfaced areas/Grounds
- Airfields/Ports/Railroad
- Dining/Admin Facilities
- Supply/Storage Facilities
- Maintenance Facilities

B O S

- BASOPS (leases, MWR, RC support, transportation)
- Force Protection
- Family Programs
- Environmental
- Audio Visual
- Base Commo

Army MILCON Facilities Overview ($M)

APPROPRIATION	FY05 APPR	FY06 REQUEST
MILCON, Army	$1,981.1	$1,479.8
MILCON, Army Reserve	101.1	106.1
MILCON, National Guard	446.7	327.0
Army Family Housing, Operations	**927.7**	**813.0**
Army Family Housing, Construction	**636.1**	**549.6**
Homeowners Assistance	0	0
Base Realignment and Closure	100.3	94.3
TOTAL	**$4,193.0**	**$3,369.8**

Emergency Supplemental - Hurricanes

MILCON, Army Reserve (Pensacola Res Ctr repair)	$8.7	
Army Family Housing, Operations	**1.2**	
TOTAL		**$9.9**

FY 05 Supplemental – GWOT

MILCON, Army		**TBD**

MILCON FY 06 Priorities

- Active
  - **Barracks**
  - Ranges
  - High Priority Revitalization Projects
  - **Army Family Housing**
- National Guard
  - Transformation
  - Aviation Facilities
  - Readiness Centers
  - Maintenance Facilities
- Reserve
  - Reserve Centers

Army Facilities O&M Overview

($M)

PROGRAM	FY05 APPROPRIATED		FY06 REQUEST	
Sustainment				
OMA	1,839		1,679	
OMAR	198		201	
OMNG	381		388	
Total	2,418		2,268	
BOS				
OMA	5,609		5,348	
OMAR	379		463	
OMNG	577		610	
Total		6,565		6,421

FY 06 Facilities O&M Priorities

- Demolition of excess, obsolete facilities
- Strategic Mobility
- Force Protection
- Modularity
- **Barracks**

Drivers & Unknowns

- Base Realignment and Closure 2005
- Integrated Global Presence and Basing Strategy
- Transformation
- Resource Competition within Army/DoD
- Supplementals


OTHER ISSUES

President's Management Agenda
Examples in Installations Area

- A "Right-Sized" Overseas Presence
  - **IGPBS**
  - **MILCON on enduring OCONUS installations**
- Budget and Performance Integration
  - RPX
  - EUL
- **Privatization of Military Housing**
  - **Residential Communities Initiative**
  - **Build-to-Lease in Korea and Europe**
  - **AFHC**
- Strategic Management of Human Capital
- Competitive Sourcing
  - A-76


REDUCE EXCESS

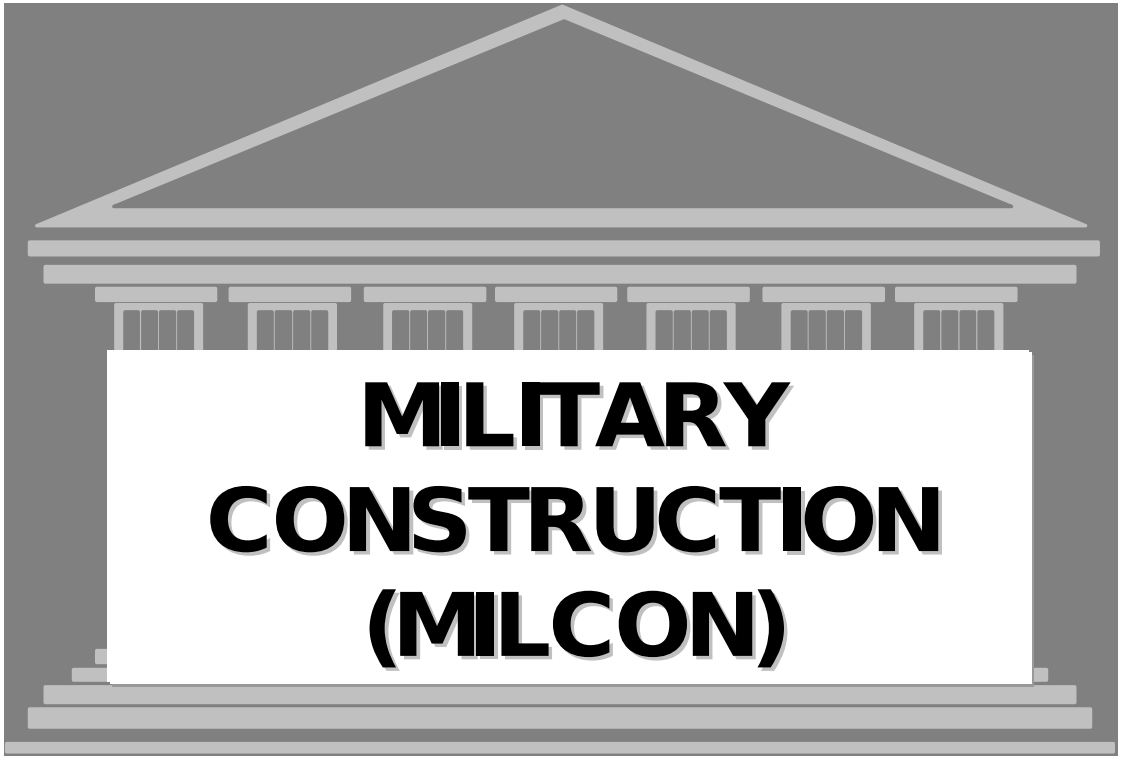
Infrastructure Reduction

BRAC/Non-BRAC in FY 03-04 161,159 acres

“1 for 1” MILCON Demolition in FY 04 3.6 MSF

Facility Reduction Program in FY 04 2.8 MSF

GET RID OF EXCESS


MILITARY
CONSTRUCTION
(MILCON)

Facilities to Support Modularity

- Stationing: Temporary – pending BRAC 05 decisions
- Facilities support varies by installation
  - Existing space
  - Temporary relocatable buildings
  - Off-post housing
- Receiving installations:
  - Get lessons learned from other installations
  - Generate accurate cost numbers
  - Don’t “Gold Watch”



MILCON Execution

- Execute Within Year Project is Appropriated
- Stay Within Appropriated $$s

New Construction Process Under Development

- **Model DD Forms 1391 for light and heavy brigade packages**
- **Revisions to standards and criteria**
- **Adopt innovative procurement strategies**

GOAL: Start construction in the year of appropriation


REAL ESTATE

Real Estate Overview

- USACE is Army's real estate agent
- Appraise, acquire, manage and dispose of military and civil works real property
- DOD Executive Agent responsibilities:
  - Recruiting Facilities
  - Homeowners Assistance
  - Defense National Relocation Program
- Unique contingency capabilities
  - Contingency Real Estate Support Team (CREST)
  - Real Estate Planning Response Team (REPRT)

Enhanced Use Leasing

Outlease non-excess, available real property for no less than FMV (cash or in-kind). Consideration may include construction, acquisition of new facilities, operation support and other services at any property under control of SA



First Big Successes

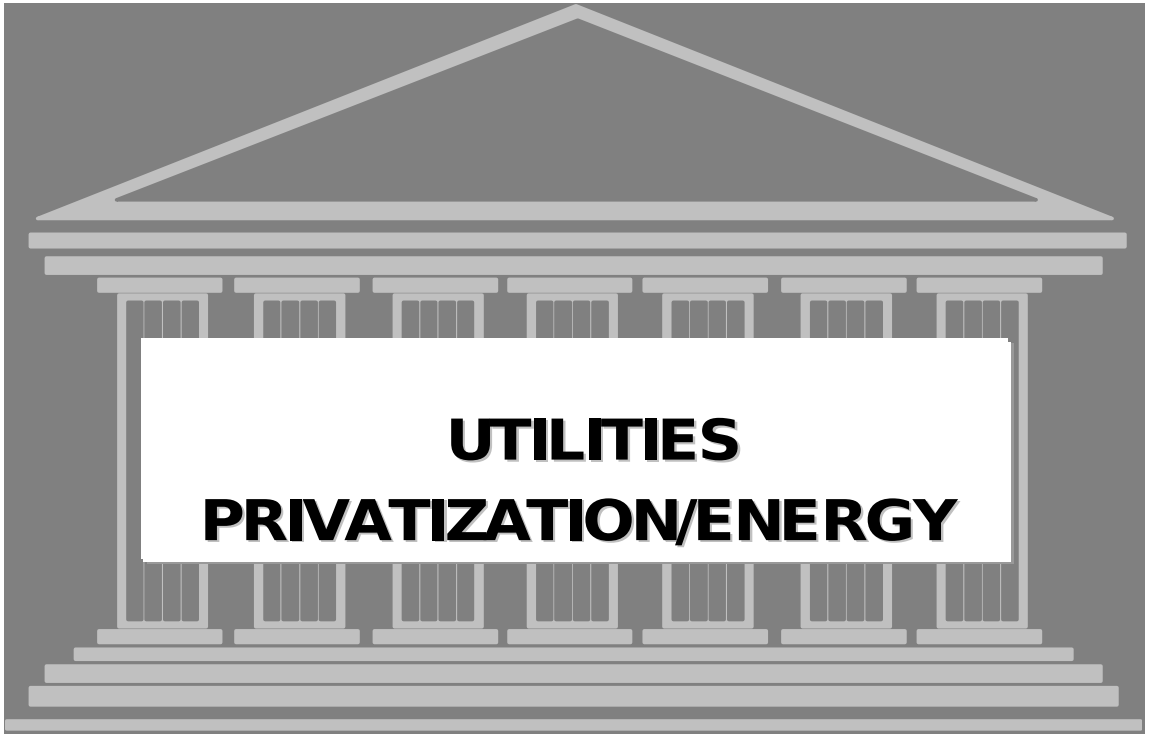
- **Former Brooke Army Medical Center, Fort Sam Houston, TX**
- **Technology Park, Fort Leonard Wood, MO**
- **Walter Reed Army Medical Center, Washington, DC**

RC Real Property Exchanges

- The fair market value of the land and facilities received by the Army must be no less than the fair market value of the Government-owned real property conveyed by the Army

- Currently working 23 exchanges valued at $165M

- Completed 10 exchanges valued at $39M


UTILITIES
PRIVATIZATION/ENERGY

Utilities Privatization

DoD Guidance

- **Complete a privatization evaluation for each utility system by end of the FY**

Army's Goals

- **Privatize all eligible systems when economical**

- **FY 06–10: Identify & upgrade Army owned systems to C2 condition**



Army's Utilities Inventory

US:
- **351 systems--100 privatized**

Europe:
- **589 systems--226 privatized**

Korea:
- **119 systems exempt**

Japan:
- **9 systems exempt**

Army Energy Plan

Energy Strategy – initial step (this Quarter)

- Sets Army Goals for what we need to do by 2025

  - Short Term: Emphasis on energy awareness, partnering with utility & energy companies

  - Mid Term: Emphasis on new and emerging technologies, and energy equipment

  - Long Term: Use renewable energy sources

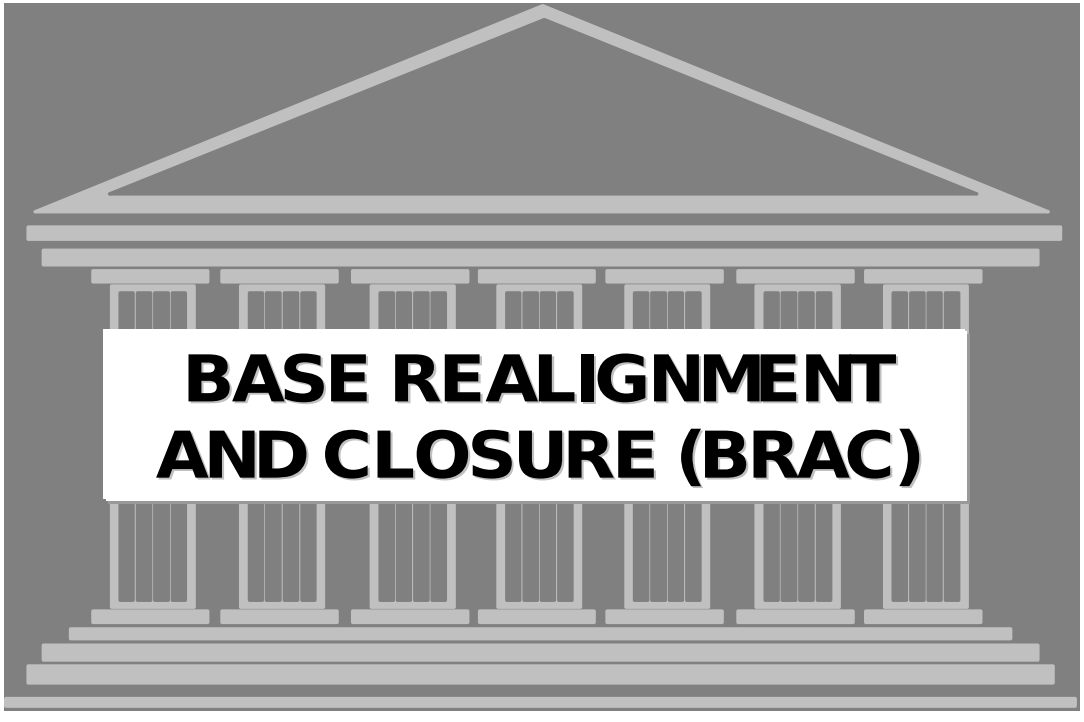
- Strategy will be signed by SA/CSA

Campaign Plan (this summer)

Will provides policy, programs, and resource strategy to meet the Army energy and water goals

Energy Status

- **2004 energy use up 0.3% from 2003:**
  - Increased OPTEMPO at Installations and Centers
  - Increased use of energy inefficient facilities modular buildings
  - No ESPC authority
- **Increase emphasis on energy:**
  - Restart ESPC’s
  - Utilities privatization
  - Sustainable design in new construction
  - Increase Energy Awareness


BASE REALIGNMENT
AND CLOSURE (BRAC)

BRAC Summary

FISCAL YEAR

88 89 90 91 92 93 94 95 96 97 98 99 00 01 0

ROUND

BRAC 88 77 Closures / 6 Realignments

BRAC 91 5 Closures / 6 Realignments

BRAC 93 2 Closures / 4 Realignments

BRAC 95 31 Closures / 11 Realignments

FY 05 OBJECTIVE
EXPEDITE ENVIRONMENTAL RESTORATION AND PROPERTY DISPOSAL

Completed Actions - All Rounds
115 of 115 Closures &
27 of 27 Realignments

BRAC 2005 Timeline

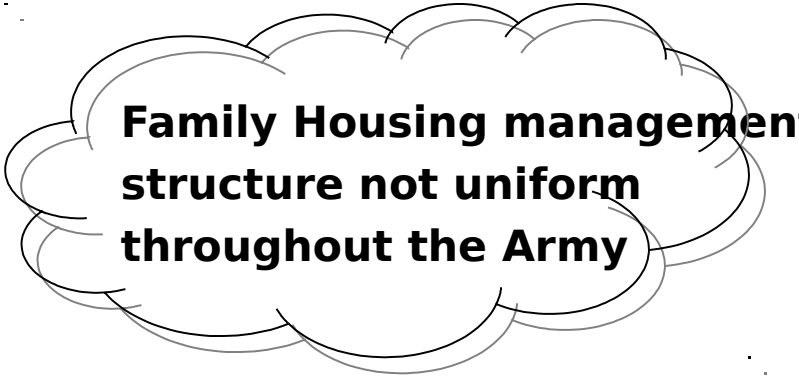
- OSD Recommendations to Commission –
  NLT 16 May 05
- Commission to President –
  NLT 8 Sep 05 (If Approved - Law in 45 Legislative Days)
  All Approved or All Rejected
- BRAC Law Signed –
  NET – Late Oct 05 NLT – Late Dec 05
- Law requires ‘closure / realignment’ within 6 years

What you can do to get ready for BRAC

- Characterization of facilities using existing studies on-hand
- Good Installation Master Plans
- Strategic plan that includes surrounding communities
- Speak with one voice


HOUSING

Issues



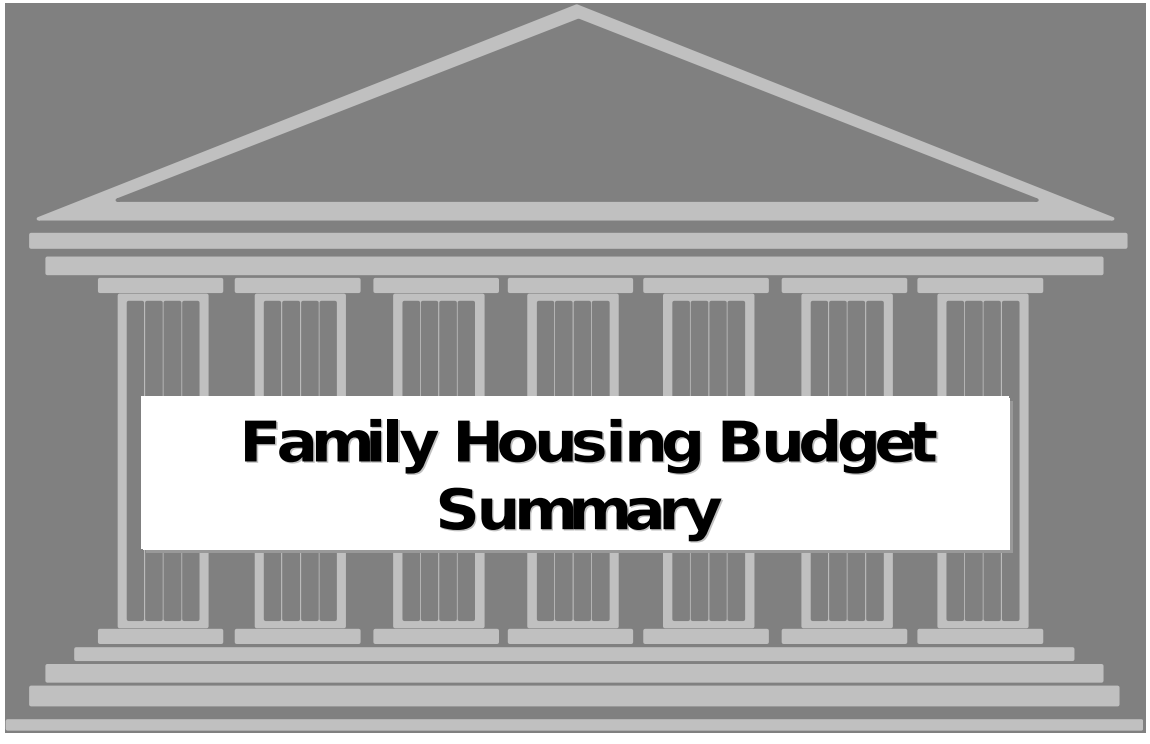
CHRRS Re-design needed to meet today's Soldiers needs/expectations

- Housing Budget Summary
- Credibility with Congress on GO Quarters is lacking.
- Force Structure changes will impact Army Family Housing requirements and operations
- Career Program changes


Community Homefinding
Relocation and Referral
Services (CHRRS)

CHRRS Redesign

- CHRRS Services are not keeping pace with today's Soldier's Expectations
- 67% of Married Soldiers live in the Local Communities
- Develop Common Levels of Support World-wide for CHRRS
- Focus Groups with Soldiers, Family Members, Community and Installation Stakeholders
  - Level of Service Desired
  - Automation Requirements
  - Point-of-entry Information for Initial Contact with Service Member
  - Home buying Information
  - Landlord/Tenant Issues
  - Continuously work with local property managers, economic developers to garner new listings
  - BAH Survey Data Collection/Verification/Submittal

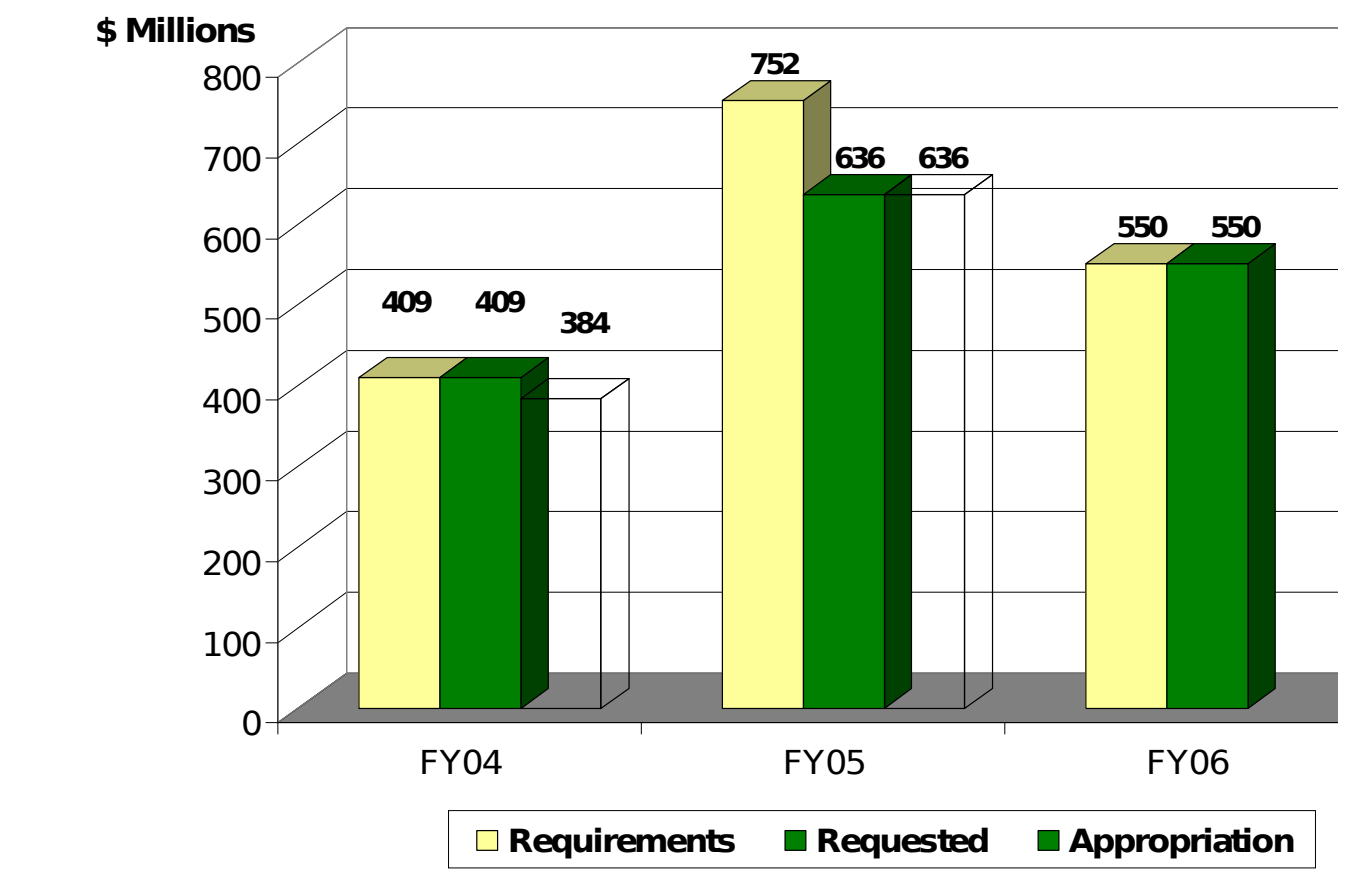

Family Housing Budget
Summary

Housing Inventory Owned, Leased, Privatized

	FY 04	FY 05	FY 06	
Owned				
- U.S.	47,141	28,199	17,206	
- Foreign	23,621	23,411	17,777	
Total Owned	**70,762**	**51,610**	**34,983**	
Leased				
- U.S.	5,497	5,481	5,096	
- Foreign	7,545	7,607	8,100	
Total Leased	**13,042**	**13,088**	**13,196**	
Privatized				
- **U.S.**	**41,680**	**60,625**	**71,604**	
Total Assets		**125,484**	**125,323**	**119,783**

Family Housing Construction, Army

FY 2004-2006
Funding Profile



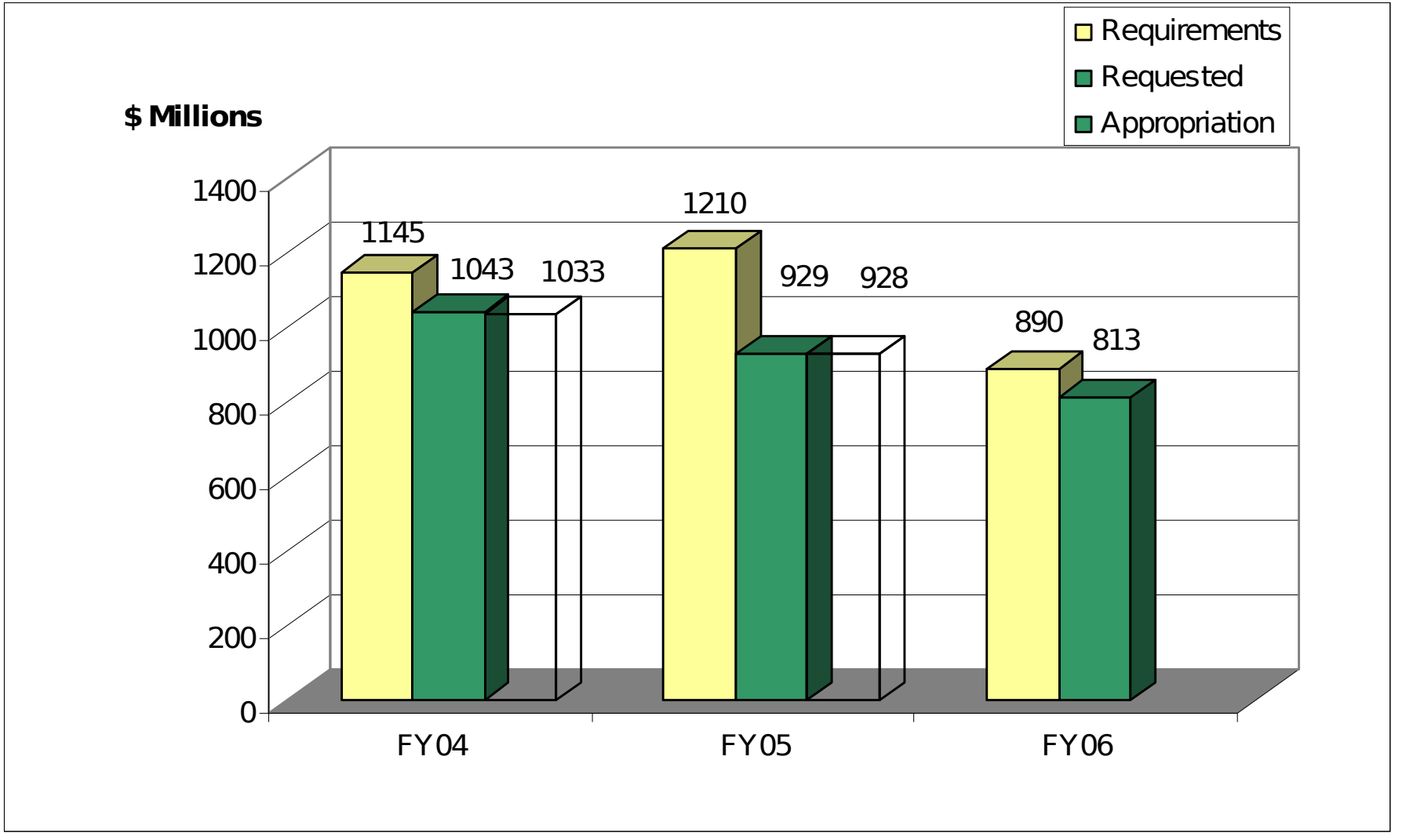
Army Family Housing Construction (AFHC)

- Goal to Eliminate Inadequate Housing
  - FY 07 in U.S.
  - FY 08 Foreign Locations
- Approach is traditional AFHC, RCI, Build-to-Lease and Local Community
- AFHC has same approach as RCI
  - Build New, Renovate, Demolish
  - Construction Standards are the Same
- Expectations are Exceeding the Pocket Book
  - Jr. NCO / Jr. Enlisted should be geared toward Multi-family housing Change

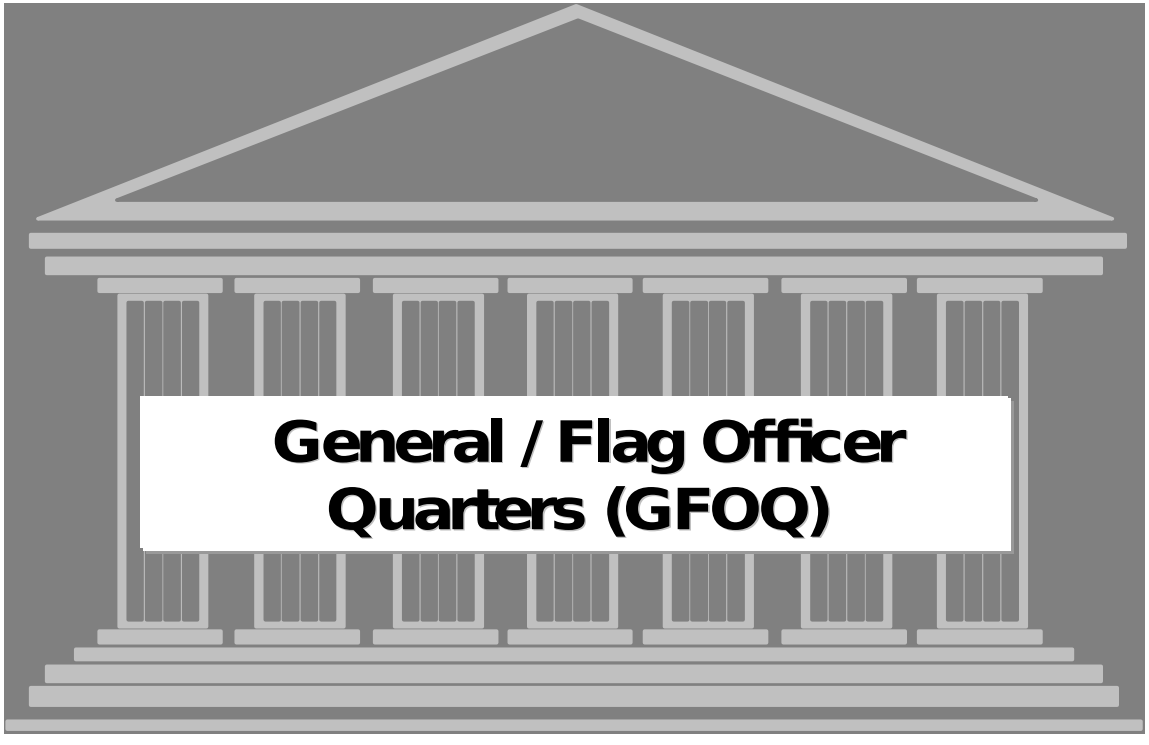
Family Housing Operations, Army

FY 2004-2006

Funding Profile



As housing privatizes, Operations funding declines.


General / Flag Officer
Quarters (GFOQ)

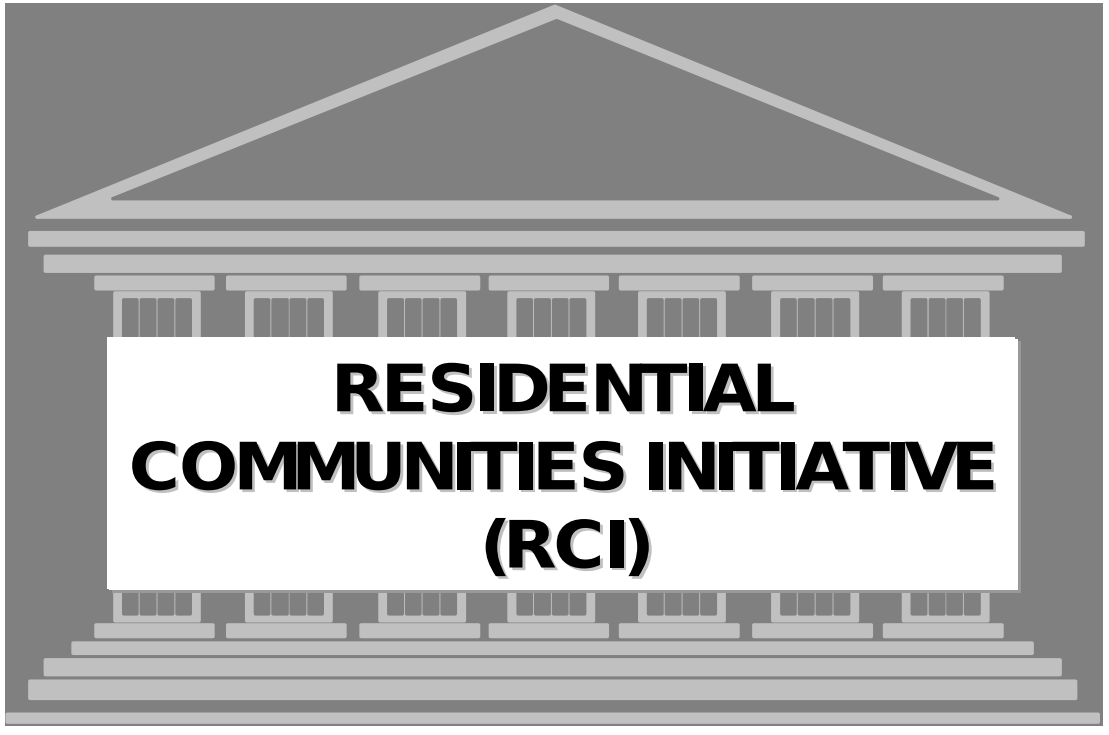
GFOQ Issues

- FY05 Legislation Change
  - Any GFOQ over $35K (O&M) requires Congressional notification (excluding utilities and leases)
- Ensure adherence to thresholds
  - Administrative and Congressional Limitations
- Continued Congressional Interest in GFOQ expenditures
  - Maintenance and Repair Projects, New Construction, Incidental Improvements
- GFOQ Furnishings at Privatized Locations
  - Official Entertainment Areas
  - Special Command Position Items
  - Requires submittal of 6-Year Plans for requirement
- All expenditures for GFOQs must be reported

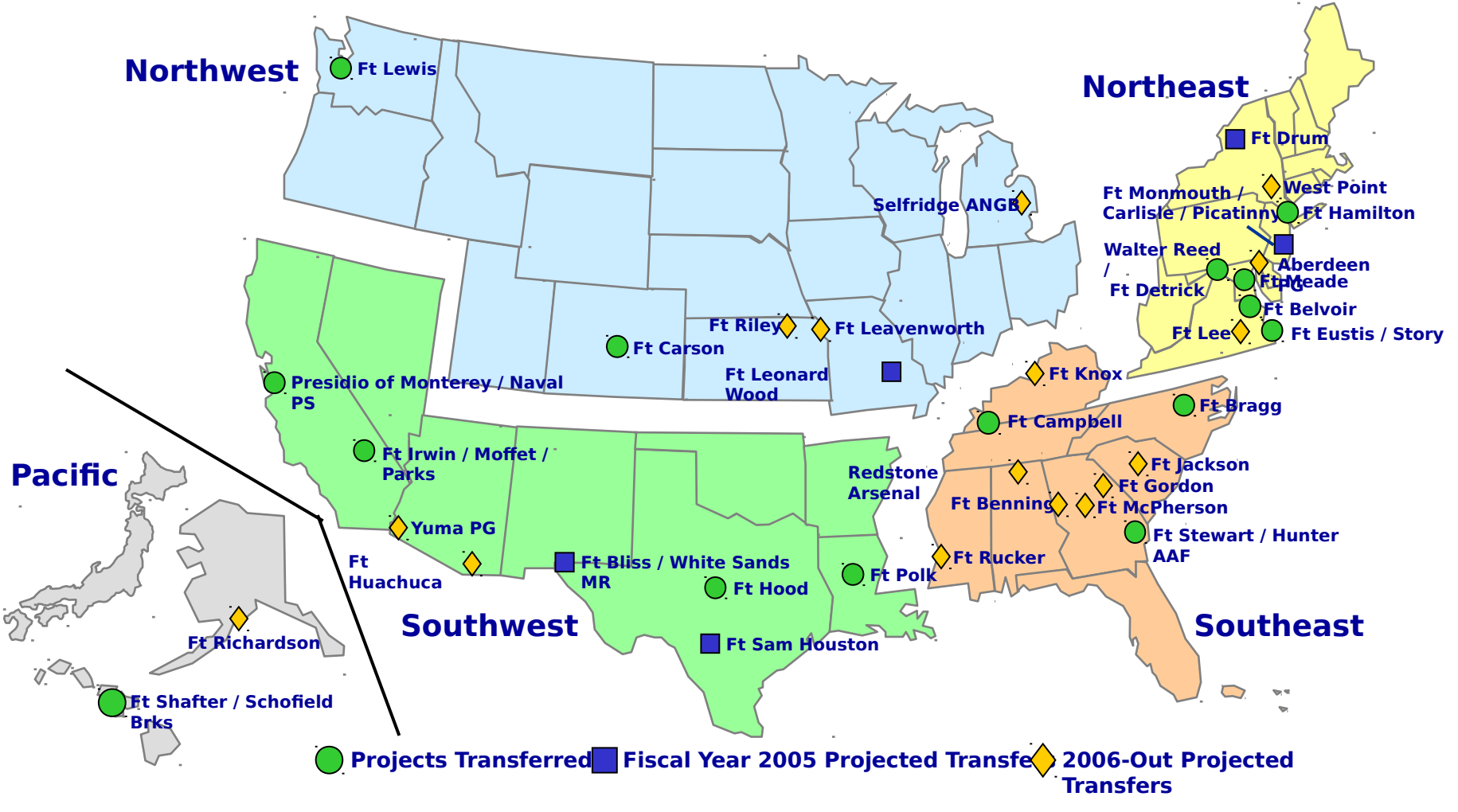

Housing Career Program

Housing Career Program CP-27

- Private Sector / Privatization knowledge and experience a criteria for consideration for all selections and promotions for GS-12 thru GS-15
- ACSIM is Issuing guidance
- Training opportunities Available
  - Military Housing and Lodging Institute – RCI, Family Housing, UPH training courses and certifications
  - Institute of Real Estate Management
  - National Apartment Association
  - University of Maryland
  - Other Private Sector Training


RESIDENTIAL
COMMUNITIES INITIATIVE
(RCI)

RCI PROGRAM -- 45 INSTALLATIONS
(84,441 HOUSES; 92% OF ARMY'S U.S. INVENTORY)




Unaccompanied Personnel
Housing

Permanent Party Barracks Modernization Program

Basic Combat Training (BCT) Complex

Operational Readiness Training Complex

Initial Issue Furnishings Program

Permanent Party Barracks Modernization Pro

Provides modern barracks for single enlisted Soldiers, Private through Staff Sergeant

- **Whole Barracks Renewal Program**
  - Military Construction, Army (MCA) + Host Nation
  - FY 1994 - FY 2009

- **Barracks Upgrade Program (BUP)**
  - Operations & Maintenance, Army (OMA) FY1998 – FY 2008
  - OSD Quality of Life Enhancement, Defense (QOLE,D) – Congressional Inserts FY 1997- 2001

- **Initial Issue Furnishings**
  - Centrally OACSIM OMA funded program
  - All revitalized and new barracks issued w/furnishings

Fiscal Year 2006 Barracks Modernization Status

Today

- **Required adequate housing for 136,000 soldiers**
- **86% of barracks adequate or funded to meet standard**

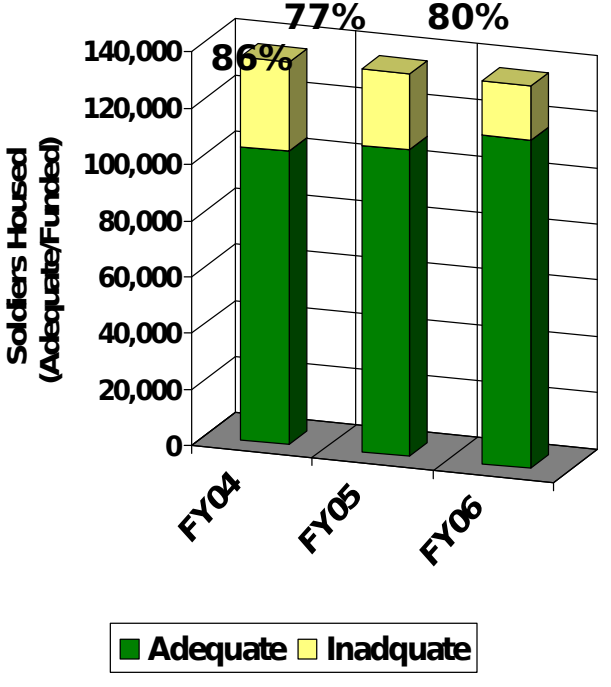
Strategy

- **MILCON and OMA funded**
- **Meet 1+1 or equivalent standard**
- **Centrally fund furnishings**
- **Adjust target based on force structure**

Target

- **Fund all projects by FY08**

FY06 MILCON Budget $720.1 million for 6,000 Soldiers



Basic Combat Training (BCT) Complex

Modern facilities supporting Initial Entry Training (IET)

- ✓Provides immediate access to training, living, dining and administrative spaces
- ✓Enhances and improves IET cycle

New BCT Complex features include:

- •Barracks
- •Company/Battalion Headquarters and Admin Areas
- •Classrooms and Dining Facility
- •Physical Fitness Training Centers, Covered Training Area and Running Track







Program funding for trainee barracks is anticipated at the completion of the Army's Barracks Modernization Program

Complexes are completed at Forts Leonard Wood (1) and Jackson (1)
Another ongoing at Fort Leonard Wood

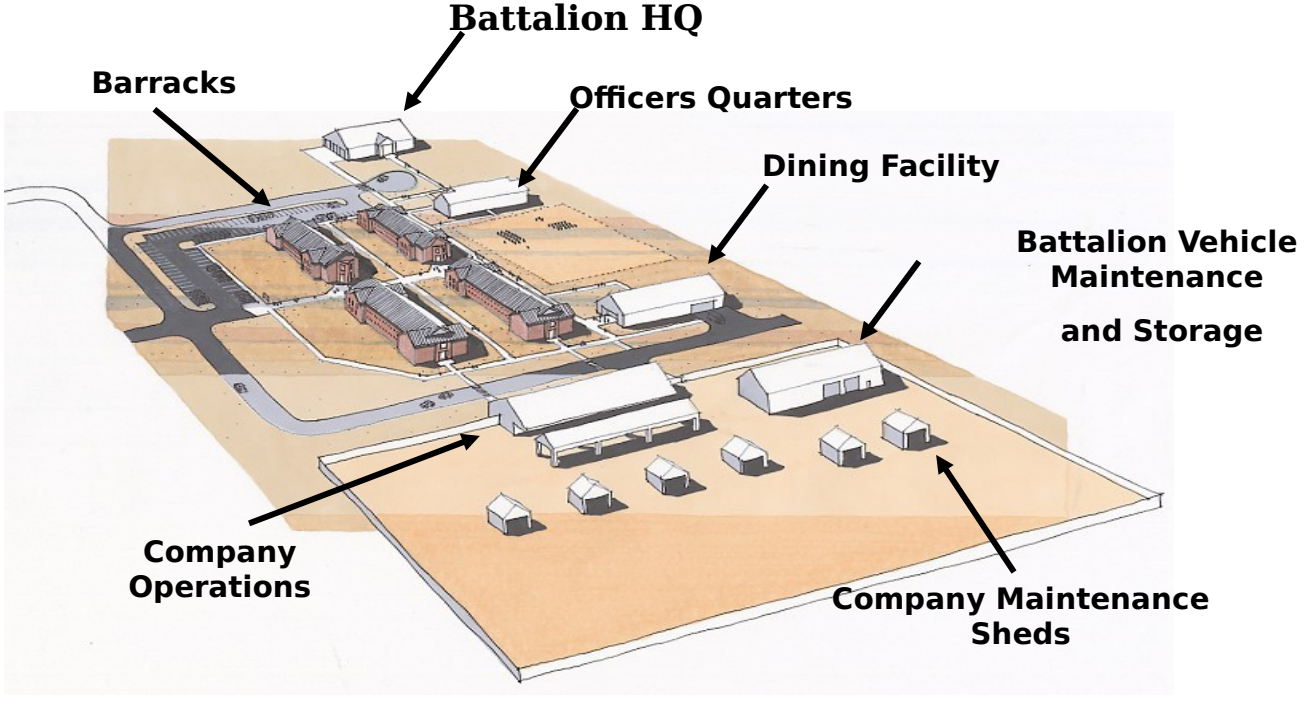
Operational Readiness Training Complex (ORTC)

Mobilization/Demobilization/Transient Training Support

BATTALION SIZE TRAINING COMPLEX

- Approximately $40M per complex
- 752 Soldiers
- Enlisted, Senior Enlisted, Officer Barracks
- Dining Facility, Co, Bn Headquarters, Classroom, Vehicle Maintenance Shop, Storage

TYPICAL LAYOUT



Initial Issue Furnishings Program

HQDA OACSIM Barracks Funded Furnishings for MCA

and Centrally funded BUP:

- Barracks
- Soldier Community Buildings (SCB)
- Dayrooms if no SCB

Installation must fund and procure:

- *Brigade and Battalion Headquarters, Company Operations Facilities*

Special----Part of MCA Project:

- *Example, Dining Facilities furnishings – ACES-Ft. Lee*

How Can You Help?

- Know where the Army is in the budget/ programming process and how you fit in

- Figure out innovative ways to obtain alternative resources

- Ensure data/requirements accuracy

- Legislative proposals/changes – If you have good ideas, submit them


Thank you
Your support and hard work make a difference for our soldiers and their families


QUESTIONS ?